

Group work on institutions

Institutions...not = organisations

...not just government...not just 'formal'

Institutions = 'rules of the game'

Organisations = 'players of the game'

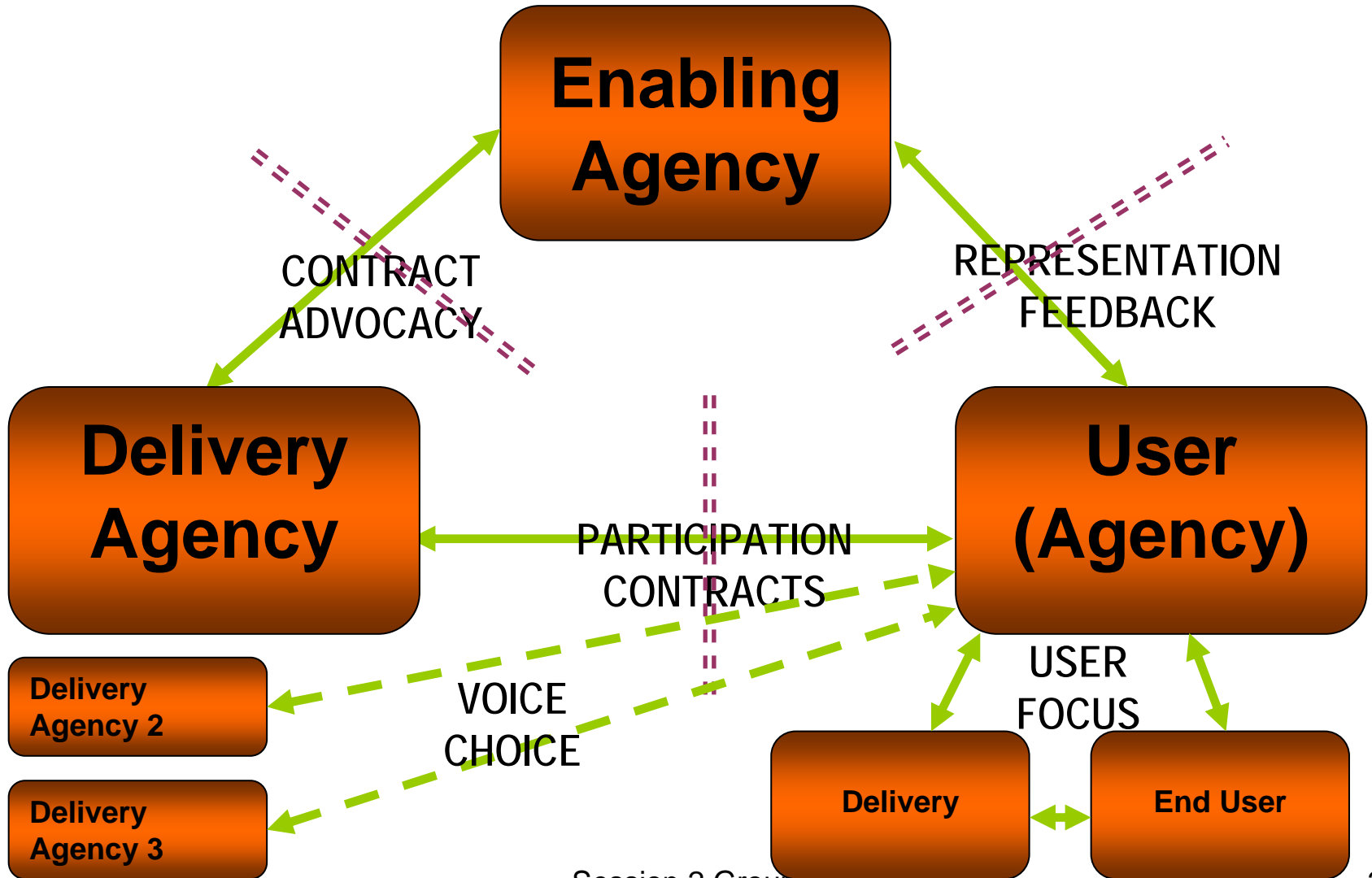
Institutions: marriage, family, caste, village...

How do (/could) players play the game

New skills versus new rules: the 'capacity-building paradigm'

'Institutional Triangle'

==== = lines of cleavage



Group work on institutions

- Without separating the commissioning of services from the providing of services, there will be:
 - Little responsiveness to demand
 - Limited accountability to people and ‘users’
 - Minimal scope for change
- Min. conflicts of interest (sep. of powers)
- Allow debate about the **nature of the relationship**

Group work on institutions

- Focus on partnership, not hierarchy/dominance
- Start with the “vision” & work backwards: work out exit arrangements indicating project success
- Understand institutional arrangements to make service providers accountable directly to clients
- Accountability (and participation) ‘follow money’: need IA to get local flow of funds right